

Edmonton

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March 7, 2000

Tony Alfarela

Dear Tony:

RE: SUNCOR ENERGY INC. BOREALIS LODGE

On behalf of Bird Construction Company, I would like to take this opportunity to thank you for your sincere and dedicated efforts on the Suncor Borealis Lodge Complex.

This \$51M complex, complete with 1500 living units, 1000 seated kitchen, recreational areas, water storage tanks and a wastewater treatment plant, was constructed within 12 months, a remarkable achievement. Furthermore, the turnover process went very well with minimal deficiencies.

Bird Construction Company's success is directly attributed to your capabilities and dedicated efforts throughout the duration of this project.

Once again, thank you and best of luck on your future projects with Bird Construction Company.

Yours truly,

Bird Construction Company

David Toronchuk

Vice President/Branch Manager